

PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	29 February 2024
TEITL YR ADRODDIAD: TITLE OF REPORT:	Capital Programme 2023/24, Plan for 2024/25 and Capital Governance Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies – Director of Strategy and Planning / Cyfarwyddwr Gweithredol Strategaeth a Chynllunio
SWYDDOG ADRODD: REPORTING OFFICER:	Eldeg Rosser, Head of Capital Planning

Pwrpas yr Adroddiad (dewiswch fel yn addas) Purpose of the Report (select as appropriate)

Ar Gyfer Penderfyniad/For Decision

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

This report is presented to the Strategic Development and Operational Delivery Committee (SDODC) detailing:

- Update on the 2023/24 Capital Programme
- The proposed allocation of the Discretionary Capital Programme (DCP) for 2024/25 update on the Capital Resource Limit (CRL) for 2023/24
- The All Wales Capital Prioritisation process instigated by Welsh Government (WG)
- The capital schemes governance update
- Update on the status of the Reinforced Autoclave Aerated Concrete (RAAC) Schemes, Withybush Hospital (WGH)

Cefndir / Background

This report provides an update on the 2023/24 Discretionary Capital Programme. It follows on from the report and discussion at the SDODC meeting held on 21 December 2023 and the Capital Sub-Committee (CSC) meeting held on 22 January 2024.

The available capital allocation for 2023/24 will provide Hywel Dda University Health Board (HDdUHB) with a significant challenge and risk in trying to address the historical backlog in:

- Medical and non-medical equipment
- Informatics and Digital infrastructure and equipment
- Estates, statutory and infrastructure

Risk

The corporate risk 1196 states:

There is a risk the Health Board is not able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. This could lead to an impact/effect on the Health Board's ability to deliver its strategic objectives, service improvement/ development, statutory compliance (ie fire, health and safety) and delivery of day-to-day patient care.

Discretionary Allocation Use

The terms of the Discretionary Capital Allocation letter from WG state:

Discretionary capital is that allocated directly to NHS organisations for the following priority obligations across all healthcare settings: Meeting statutory obligations, such as health and safety and Firecode; maintaining the fabric of the estate; and the timely replacement of equipment.

The prioritisation process for DCP includes representation from Executive portfolios at the Capital Planning Group (CPG) which reports to the CSC, and the position set out is consistent with that reported to the Sustainable Resources Committee (SRC).

Asesiad / Assessment

Capital Resource Limit 2023/24

The CRL for 2023/24 has been issued with the following allocations:

Allocation	£m
All Wales Capital Programme (AWCP)	34.562
Discretionary Programme (gross allocation)	5.435
IFRS 16 Leases	1.184
Total	41.181

Since the last report the following adjustments have been made to the CRL:

Scheme	£m	Description
Withybush Fire Enforcement	2.669	Additional funding to cover expenditure in
Phase 1 – additional funding	2.009	November, December and January.
Withybush Decant Ward	0.144	Utilisation of remaining contingency
Glangwili Fire Enforcement Phase 1	0.278	Utilisation of WG held contingency
Diagnostic Equipment	1.323	Number of items of diagnostic medical equipment
Emergency Department and	0.397	End of Year funding provided for
MIU Improvements	0.391	improvements
IFRS 16 leases	0.350	Additional funding for new and renewed leases
Total	5.161	

Additional funding of £2.5m has recently been received from Welsh Government for replacement medical equipment, replacement digital hardware / infrastructure and some minor Estates works. These are not yet reflected in the above CRL.

Current Forecast

The following table illustrates the budget versus forecast of capital schemes with an explanation of the key reasons for any variances.

	Capital Scheme	Budget £m	Forecast £m	Variance £m	Explanation
AWCP	WGH Fire Decant	7.143	7.523	0.380	- Overspend on the construction of the Decant ward at Withybush
	WGH Fire Phase 2	0.383	0.633	0.250	- Overspend against the allocation for the production of the business case for Withybush Fire Enforcement project Phase 2
	Other Schemes	27.036	26.915	(0.121)	- Planned contributions to AWCP schemes and paybacks to DCP
DCP	All Schemes	5.435	4.926	(0.509)	- Contributions to and paybacks from AWCP
IFRS 16	All schemes	1.184	1.184	0.000	
Total		41.181	41.181	0.000	

This will be updated as the year progresses, and any mitigating actions required to offset variances will be highlighted.

Capital Expenditure Plan

The table below reflects the current expenditure plan as reported to WG. Since funding for the WGH Fire Enforcement Phase 1 is being granted monthly in arrears, reported planned spend for the project is capped at that invoiced to the end of January 2024.

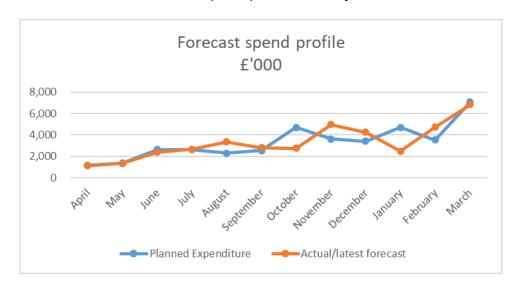
It should be noted that the planned spend reflects any DCP contributions towards AWCP schemes and the payback required between the DCP and AWCP in 2023/24:

Scheme	Planned Spend 2023/24 £'m	Cumulative Spend Apr - Jan £'m	Spend Jan £'m	Remaining balance £'m
AWCP				
WGH - Fire Enforcement Phase 1	5.324	5.324	0.314	0.000
WGH - Fire Decant	7.523	6.314	0.385	1.209
WGH - Fire Enforcement Phase 2 Fees	0.633	0.606	0.013	0.027
GGH - Fire Enforcement Phase 1	6.327	4.727	0.501	1.600
GGH - Fire Enforcement works - Phase 2 - Fees	0.496	0.189	0.001	0.307
Cross Hands Health and Wellbeing Centre	0.986	0.905	0.023	0.081
Sanctuary Provision for Children and Young People	0.309	0.263	0.005	0.046
Estates Funding Advisory Board (EFAB) - Infrastructure	2.261	0.370	0.034	1.891
EFAB - Fire	1.027	0.383	0.007	0.644
EFAB - Decarbonisation	0.828	0.771	0.001	0.057
National Programme – Decarbonisation	0.063	0.063	0.000	0.000
Women and Children's Phase 2	0.728	0.558	-0.082	0.170
Withybush - RAAC Fees and Works	6.532	4.771	0.753	1.761
Diagnostic Equipment	1.323	0.167	0.167	1.156
Emergency Department and MIU Improvements	0.397	0.009	0.009	0.388

Sub-total AWCP	34.757	25.420	2.131	9.337
Discretionary				
IT	1.573	0.530	0.012	1.043
Equipment	1.513	1.226	0.185	0.287
Estates – Statutory	0.386	0.224	0.034	0.162
Estates Infrastructure	0.946	0.277	0.042	0.669
Other	0.822	0.454	0.063	0.368
Sub-total Discretionary	5.240	2.711	0.336	2.529
IFRS 16 Leases	1.184	0.834	0.000	0.350
TOTAL	41.181	28.965	2.467	12.216

Expenditure Profile Forecast

The below chart illustrates the forecast spend profile for the year:



Expenditure was lower than forecast in January 2024 with expenditure lower than expected for:-

- EFAB schemes (£1.2m) which is predominantly due to delays in receiving invoices from contractors as opposed to any delays in programme,
- the Decant ward (£0.3m) which was due to a delay of the power connection to the new unit.
- RAAC schemes (£0.2m) due to higher than expected expenditure in December 2023 which contributed to a lower than expected figure for January in some areas.

Expenditure is expected to increase over February and March 2024 to compensate for slippages.

Other Risks associated with Capital Schemes

Equipment to be Vested / Bonded at Year End

All suppliers have provided assurances to the Procurement team that any orders made can be fulfilled in full by the end of March 2024, however given the high value of unexpected WG funding received in early February there is a risk that transfer of title documents may need to be completed if suppliers experience issues in delivering before the 31 March 2024.

This position will be monitored and reported to relevant committee's as and when required.

Capital Programme 2023/24

All Wales Capital Programme (AWCP)

Hywel Dda University Health Board current All Wales Capital Allocations for 2023/24 is detailed in the table above 2023/24.

Discretionary Capital Allocation (DCP)

Progress is now being made on placing orders against the expenditure plan approved by Board on 30 March 2023.

An initial review of the outturn position on projects undertaken by Finance has resulted in £0.350m being available for re-distribution to the highest priority projects in the following areas:

- £0.200m replacement roof at GGH Kitchen
- £0.100m medical equipment
- £0.050m digital

A further review of slippage has been undertaken and a further £0.509m has been made available for re-distribution:

- £0.065m purchase of equipment for cook-freeze in WGH
- £0.300m Desktop replacement
- £0.100m Teams
- £0.115m Laptop replacement

Contingency Reserve

Additional items funded from the contingency reserve since the last report are:

Item	Allocation
	£m
GGH Lift Repairs	0.042
Emergency Unit and ITU Chillers	0.022
Mortuary door	0.010
Brynmair Clinic Boiler	0.032
ENT Theatre Drill and Console	0.039
Nuclear Medicine equipment	0.012
Nuclear Medicine Compliance audit work	0.021
GGH MRI Helium	0.028
Works in Bronglais Hospital (BGH) following car accident	0.043
Works in Theatre 1 WGH	0.025
Oncology hot water storage GGH	0.020
Baby tagging System BGH	0.027
Point Cloud Scanner	0.068
Frost Coil replacement WGH	0.025
Roof repairs Hospital Sterilisation and Decontamination Unit (HSDU) BGH	0.028
Roof repairs X-Ray BGH	0.023
Roof Repairs Offices BGH	0.017

Diagnostic Equipment

Progress is being made on the schemes funded through the £1.3m allocation received.

Emergency Department (ED) bids

HDdUHB was successful in the bid made for £0.397m for enhancing the patient environment in Emergency Departments. Progress is now being made on the schemes funded through this allocation. Appendix A contains a schedule of these schemes.

End of Year bids

Based on a request from WG in early January 2024 a schedule of bids that are deliverable by 31 March 2023 has been submitted. The bids submitted are detailed in Appendix B. A first tranche of approvals has been received for the following:

Item	Allocation £m
Outpatient endoscopic biopsy equipment head and neck cancer	0.028
Yttrium Aluminum Garnett (YAG) laser	0.040
Bronchoscope	0.030
GGH Chemotherapy Sluice Room	0.055
Replacement Guttering Blocks 5 and 6 GGH	0.033
Repairs to Cardiology /Renal Block Roof	0.017
Enlli/Y Banwy Roof Repairs	0.008
2 Image Intensifiers	0.186
Trans Urethral Laser Ablation (TULA) equipment	0.014
Total	0.411

A second tranche of digital schemes has also been approved for the following:

ltem	Allocation £m
Subject Access Request and Information Governance management portal	0.090
Data Centre Nexus 9k switch replacement	0.500
Main Site Firewall replacement	0.700
Laptop replacement	0.113
Total	1.403

A third tranche of funding was approved 6 February 2024 as follows:

Item	Allocation £m
Provision of equipment to support Cook Freeze Solution	0.065
Bladder Scanner	0.019
Bladder Scanners	0.202
Total	0.286

Further allocations for the following have now also been confirmed for medical and diagnostic equipment as follows:

Item	Allocation £m
Electromyography (EMG) Machine - Neurophysiology	0.023
Hospital Sterilisation and Decontamination Unit (HSDU)	0.008
Endoscopy adjustable sink	
Patient Controlled Analgesia (PCA) Pumps	0.054
Magnetic Resonance Imaging (MRI) Upgrade – BGH	0.091
Magnetic Resonance Imaging (MRI) Upgrade - WGH	0.091
Ultrasound Prince Philip Hospital (PPH)	0.057

Ultrasound GGH	0.508
Ultrasound BGH	0.102
Ultrasound Sexual Health Services BGH	0.055
Digital Radiography Room A&E BGH	0.267
Total	1.256

And the following for Digital investment:

ltem	Allocation £m
In-house scanning bureau	0.241
Desktop replacement	0.287
Teams meeting Room	0.100
Total	0.628

The additional allocations, a total of £3.984m, received since mid-January 2024, does increase the risk that HDdUHB may have to vest equipment items off site at the end of the financial year.

Capital Programme 2024/25

Discretionary Capital Allocation (DCP)

2024/25

The confirmed capital allocation for HDdUHB to allocate in 2024/25 is £7.421m.

This allocation is the allocation prior to the adjustment made for the Estates Funding Advisory Board schemes, where the Health Board funds 30% and Welsh Government funds 70% of the scheme costs.

	£m
Original DCP Allocation	7.421
EFAB Infrastructure	(0.817)
EFAB Fire	(0.366)
EFAB Decarbonisation	(0.050)
Adjusted DCP allocation	6.188

The available allocation will provide HDdUHB with a significant challenge and risk in trying to address the backlog in:

- Medical and non-medical equipment
- Informatics and Digital infrastructure and equipment
- Estates, statutory and infrastructure

Current estimated value of the backlog is:

- £136.8m Estates backlog
- £32m Medical Devices
- £15m £18m Digital backlog

In line with the Capital Sub Committee's Terms of Reference to:

Provide assurance to SDODC that risk is considered as part of prioritisation of capital expenditure items and that where risks are not addressed by capital funding, these risks have been reviewed to assess whether further mitigation actions should be taken (to

minimise the impacts should the risk materialise), contingency measures can be strengthened (in case the risk materialises to minimise disruption) and reflect whether the risk is being tolerated or further treated.

The Capital Planning Team, as part of the capital planning cycle, has circulated the capital themed Risk Registers to the relevant capital leads to assist them with the prioritisation of projects:

- Digital Director
- Deputy Director of Operations
- Director of Estates
- Members of Capital Planning Group

With this risk in mind the Capital Planning Group, which has representation from the Operational Directorates, Digital Team and Estates has carefully considered the distribution of the 2024/25 DCP allocation.

Noting that with the current level of DCP resource available **this will not** enable HDdUHB to mitigate all of the capital risks that are currently highlighted on the Health Board's Risk Registers as capital themed risks.

Pre-commitments for 2024/25

HDdUHB currently has a range of Pre-Commitments for 2024/25 based on decision that have already been taken:

	£m
EFAB 2024/25	1.233
BGH Clinical Decisions Unit (CDU)	0.346
Replacement morcellator	0.049
GGH MRI Chiller	0.210
Welsh Intensive Care System	0.117
Paediatric Consultation	0.400*
CDU BGH associated moves	0.160
Isolators	0.098
Fees to develop Sexual Assault Referral Centre	0.100
(SARC) and Aseptic BJC	
Balance	0.249
Total	2.962

^{*}Split over 2 financial years

In addition to the pre-commitments there is a requirement to ring-fence an element of our allocation

Ring-fenced allocations	£m
Contingency reserve	1.500
Development of business cases	0.100
Capital support	0.200
Dealing with issues in residential accommodation	0.200
TOTAL	2.000

It is proposed to increase the allocation for the contingency reserve up to £1.500m for 2024/25 due to the call on this reserve in 2023/24. This leaves a balance of £2.459m to be allocated over the following categories:

- Medical and non-medical equipment replacement
- Digital and IT
- Estates Statutory

Based on the level of Pre-Commitments faced by the Health Board options for the distribution of the remaining discretionary programme were developed and the preferred option supported by the Capital Sub-Committee and presented to the Executive Team is as follows:

	£m
Pre-Commitment	2.962
Contingency	1.500
Residential Accommodation	0.200
Business Case Development	0.100
Capital Support	0.200
Statutory programme	0.450
Equipment	1.000
Digital	0.509
Initial estates improvements programme - Wards	0.500
Total	7.421

This will enable HDdUHB to progress against its current pre-commitments but splits the financial consequences of the Paediatric consultation over two years and into 2025/26 but will enable the delivery of the following in 2024/25:

- The replacement of the balance of endoscopy equipment and stacks to be completed
- Enables some light touch refurbishments in clinical areas to be undertaken
- Any funds becoming available through the year through slippage, underspends from Pre-Commitment be initially targeted at increasing the digital allocation.

The allocation of the resources in this way will enable the following items to be progressed:

Statutory Programme

The following programme of works has been prioritised based on Risk Scores:

	£m
Fire Contingency LoFSM (Letters of Fire Safety) Risk 813	0.020
Legionella Compliance and Water Fittings	0.060
(Risks1051/1062/1065/1103/949/1180/1135/1546/1262/1265)	
Asbestos Compliance	0.055
(Risks 934/1182 HBW 222)	
ISO 14001 Compliance (Risk 547)	0.015
Lift Compliance	0.040
(Risks 1134/1573/1050/1071/1102)	
Medical Gas Compliance	0.040
(Risks 1132/1138/1057/1069/1106)	
Fixed and PAT Testing Compliance	0.120
(Risks 1353/1348/1131/1127/1697/1149/1061/1056/	
465/1070/1068/1067/1020/1101/1098/1099/505)	
Ductwork Cleaning and Damper Compliance	0.070
(Risks1617/913/1323/215/1153/1145/369/483/1759)	
F-Gas Compliance	0.020

(Risk currently being reviewed)	
Radon Compliance	0.010
(NOD issue)	
Total	0.450

Equipment ProgrammeThe following equipment schemes have been prioritised for delivery in the next financial year. Justification for these items has been provided below:

	£m
Replacement Anaesthetic Machines	0.095
To enable the completion of anaesthetic machine replacement at	
WGH which are now outside of service life.	
Replacement gastroscopes and stack systems	0.584
Allowing the completion of the replacement programme within WGH	
which commenced in 2022/23.	
Risk score: 20	
Risk ref: 1521	
Anti Ligature Mental Health Beds	0.014
Mental Health reports the highest falls rate within HDdUHB. This	
specialist equipment would help to mitigate the risk of falls and avoid	
potential injury leading to increased length of stay.	
Risk score: 9	
Risk ref: 1288	
Dental Chair (Winch Lane Clinic)	0.020
Equipment would enable the vulnerable cohort of patients treated	0.000
within this service to access the dental chair with greater ease,	
maintaining patient dignity and minimising the risk to staff should lifting	
aids be required.	
Ophthalmic Trolley	0.090
Benefits clinicians while undertaking surgery as the trolley will allow	0.000
easier access to the patients during operations resulting in reduced	
treatment times.	
Body Plethysmography Program (Body Box)	0.040
Currently the service is reliant on the temporary loan of equipment	0.010
which is in constant threat of removal. The removal would result in	
patients experiencing delays to test results and not being placed on	
the correct treatment pathway in a timely manner.	
Risk score: 9	
Risk ref: 105	
Blood Bank Freezer and Plasma Fridge	0.024
To enable completion of the blood bank replacement scheme which	0.024
will reduce the risk of service disruption should the current equipment	
experience a failure due to age and exceeding service life.	
Risk scores: 12 and 6	
Risk ref: 1673 and 1459	
Urodynamic System	0.043
Replacement of equipment which has become unreliable and deemed	0.040
end of life. A lack of timely replacement should a complete failure	
occur would result in the disruption of Urology Service.	
Risk score: 9	
Risk ref: 1608	
1/19/1/161. 1000	

Meera Theatre Tables	0.090	
To replace old equipment that has been out of manufacturers support		
for between 2-6 years. The new equipment would benefit patients and		
improve treatment due to enhanced characteristics.		
Risk score: 9		
Risk ref: 770		
Total	1.000	

Digital Programme

The following digital projects have been prioritised based on digital equipment that is coming to end of life and needs to be replaced to maintain compliance with Network and Information System (NIS) 2018 regulations.

	£m
General IT Equipment Replacement Programme	0.509
Total	0.509

Other projects

At the January 2024 Executive Team meeting the issues surrounding the need to invest in security systems across several sites was highlighted at an estimated cost of £1.500m. The Capital Planning Team is working with the Security Team to develop a fully costed project plan that is broken down by site and by function – digital, equipment, estates, that can be reviewed and prioritised. There may be a need in 2024/25 to utilise some of the contingency allocation to progress elements of this work.

All Wales Prioritisation

Following the submission of 10 Year Capital plans into WG nearly two years ago which, across Wales, called out a capital requirement that was treble the current NHS capital budget of £375m annually, all Health Boards have now been asked to participate in a prioritisation process.

WG have developed a framework for a common basis for investment decision making. This has been developed with input from the Health Economics and Welsh Treasury Teams in WG.

Details on the process developed and the internal approach are included in the presentation attached as Appendix C.

The presentation also includes the outcome of the ranking exercise undertaken to inform the completion of project proformas that will need to be submitted to WG as part of our submission.

Capital Governance – Project Updates

At the January 2024 meeting of the Capital Sub-Committee (CSC), the Projects with a current red RAG status were reported as follows:

Project	Overall RAG	Matters for Sub Committee attention
		Tender return costs have come in significantly higher
	Current RAG	than expected. Impact will be on the project's cost,
Chemotherapy	Trend	timeline and potential quality of what can be delivered.
Day Unit		This is currently being reviewed by key project group
		leads. The permanent re-location of staff from Leri
		ward is a dependency noted for this project.

Project	Overall RAG Current RAG	Matters for Sub Committee attention
Aseptics	Trend	Delays seen due to both BJC review and RAAC survey work. The CSC are asked to note the project timeline has changed from the planned completion date of November 2024 to August 2026. The impact of this delay will affect the increased length of time the service is required to manage risks, if the units were to fail.

Projects led by other organisations

Project	Overall RAG	Matters for Sub Committee attention
Carmarthen	Current RAG	Due to a considerable increase in project costs, to
Hwb		include redesign fees, additional funding is being
		sourced from WG IRCF. The submission of the BJC
		has been delayed due to demise changes, redesigning
		of the areas, Stage 4 packs to be redeveloped,
		procurement tender packs to be revisited to gain cost
		certainty all prior before submission. It is currently
		anticipated that the BJC will be completed and
		available for submission to WG in early March 2024

Reinforced Autoclave Aerated Concrete (RAAC) Schemes WGH

A detailed programme of work has been developed to remediate all critical and high-risk planks. In addition, where it has been able to safely temporarily prop areas, these facilities have also been reopened pending future repair works.

The works underway are all progressing to programme which is summarised below:

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Task Name						Duration	Start	Finish
WGH RAAC: 2	2023/24 CON	STRUCTION	PHASE SUN	<u>IMARY</u>		220 days	Mon 15/05/23	Fri 15/03/24
POTWASH A	DVANCED WO	ORK (COMP	LETE)			50 days	Mon 15/05/23	Fri 21/07/23
EMERGENCY	PROPPING/A	DVANCED 1	NORK (COM	PLETE)		50 days	Mon 24/07/23	Fri 29/09/23
WARD 9 (CO	MPLETE)					86 days	Mon 12/06/23	Sun 08/10/23
WARD 12 (CC	OMPLETE)					91 days	Mon 10/07/23	Sun 12/11/23
TEMP KITCHE	N ENABLEM	ENT WORK	COMPLETE)			40 days	Mon 11/09/23	Fri 03/11/23
TEMP KITCHE	N FACILITY (OPERATION	AL)			81 days	Mon 14/08/23	Mon 04/12/23
SPH ADDITIO	NAL BED CAF	PACITY (CON	/IPLETE)			50 days	Mon 16/10/23	Fri 22/12/23
WARD 7 (CO	MPLETE)					55 days	Mon 09/10/23	Fri 22/12/23
WARD 11 (CC	OMPLETE)					55 days	Mon 09/10/23	Fri 22/12/23
WARD 8 (CO	NSTRUCTION	PHASE)				75 days	Mon 04/12/23	Fri 15/03/24
WARD 10 (CC	ONSTRUCTIO	N PHASE)				75 days	Mon 04/12/23	Fri 15/03/24
MAIN KITCHE	EN (ENABLEN	IENT WORK	STAGE)			195 days	Mon 08/01/24	Fri 04/10/24
OPD A (CONS	TRUCTION P	HASE)				75 days	Mon 29/01/24	Fri 10/05/24
WGH RAAC: F STRUCTURAL			_			<u>230 days</u>	Mon 15/05/23	Fri 29/03/24

The remaining areas requiring remediation on the ground floor will be added to this programme as the programme of works is agreed.

The programming of the future inspection regime is now being planned in some detail. The initial view on this is for the areas already completed (ward areas) and therefore due for survey in the 2024/25 financial year.

The survey work on the first-floor wards is likely to cost in the order of £154k for 2024/25 financial year. This is fully inclusive of any Estates and domestic costs in managing this survey work.

The remaining works where remediation is planned for 2024/25 will require surveys to be undertaken in 2025/26. Current estimates of this cost are of the same order as noted above.

Given the current guidance to inspect annually it is reasonable to assume at this point that these annual costs for all RAAC areas will be in the order of circa £300k inclusive of Estates and domestic costs.

These indications of costs have recently been received by HDdUHB who will be making WG aware of these ongoing costs and seeking their support for this. An update on the outcome of this discussion will be available in future update reports to this Committee.

Progress on the RAAC schemes is regularly reported to the Health and Safety Committee.

Argymhelliad / Recommendation

The Strategic Development and Operational Delivery Committee is asked to:

- **NOTE** the update on the Capital Programme for 2023/24.
- **ENDORSE** the placing of orders for the additional WG funding received, should they be over the £0.500m threshold for onward ratification to Board.
- **ENDORSE** the Capital programme for 2024/25 for onward ratification to Board.
- NOTE the update on the All Wales Capital Prioritisation process and the draft ranking of projects.
- NOTE the capital schemes governance update.
- NOTE the RAAC update.

Amcanion: (rhaid cwblhau)	
Objectives: (must be completed)	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.11: Consider proposals from the Capital Sub Committee on the allocation of capital and agree recommendations to the Board.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Corporate Risk 1196 - not be able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure we have appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. Score 16 Corporate Risk 1745 - of not being able to deliver safe, effective and timely services across the Health Board estate, including acute, community and mental health facilities. This risk also impacts the HB's non clinical estate, educational facilities and managed practices. Risk Score 15
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	1. Safe
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	5. Whole systems persepctive

Amcanion Strategol y BIP: UHB Strategic Objectives:	6. Sustainable use of resources
Amcanion Cynllunio Planning Objectives	5a Estates Strategies
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol: Further Information:		
Ar sail tystiolaeth: Evidence Base:	Included within the report	
Rhestr Termau: Glossary of Terms:	Not Applicable	
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol: Parties / Committees consulted prior to Strategic Development and Operational Delivery Committee:	CSC Sustainable Resources Committee Capital Planning Group	

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Capital values noted within the report. Included within individual business cases and Capital prioritisation process.
Ansawdd / Gofal Claf: Quality / Patient Care:	Included within individual business cases and capital prioritisation process.
Gweithlu: Workforce:	Included within individual business cases and capital prioritisation process.
Risg: Risk:	Risk assessment process is integral to the capital prioritisation process and the management of capital planning within HDdUHB also included within individual business cases and capital prioritisation process.

Cyfreithiol: Legal:	Included within individual business cases and capital prioritisation process.
Enw Da: Reputational:	Included within individual business cases and capital prioritisation process.
Gyfrinachedd: Privacy:	Included within individual business cases and capital prioritisation process.
Cydraddoldeb: Equality:	Equality assessments are included within individual business cases and capital prioritisation process when required.